Coordination Strategies Handbook

A Guide for WIC and Primary Care Professionals

WIC
Special Supplemental Nutrition Program for Women, Infants, and Children

MHC
Migrant Health Centers

IHS·THS
Indian Health Service and Tribal Health Systems

CHC
Community Health Centers

The contents of this guidance document do not have the force and effect of law and are not meant to bind the public in any way. This document is intended only to provide clarity to the public regarding existing requirements under the law of agency policies.
The Coordination Strategies Handbook project is funded through a grant from the Food and Nutrition Service (FNS), U.S. Department of Agriculture. The Bureau of Primary Health Care (BPHC) and the Indian Health Service (IHS), Department of Health and Human Services, cooperated with FNS at the Federal level to develop the handbook.

The project was undertaken in response to a mandate of P.L. 103-448, the Healthy Meals for Healthy Americans Act of 1994. The Act stipulates the increase of WIC services at community and migrant health centers (C/MHCs), especially new health centers, and improvement of coordination of WIC services at IHS clinics. Among the activities undertaken in response to this mandate is the development of this handbook. It is intended to serve as a reference tool for local agencies, as well as a source of inspiration, in pursuing coordination and collocation efforts.
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**Northeast Region (DHHS Region I and II)**

**Maine**

WIC  Sacopee Valley Health Center
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**New Hampshire**

WIC  Ammonossuc Community Health Services, Inc.
Clinic Ammonossuc Community Health Services, Inc.  . . . .87, 95, 99, 102, 112, 115

**New Hampshire**

WIC  Coos County Family Health Services, Inc. WIC Program
Clinic Coos County Family Health Services, Inc.  ..................87, 112, 117

**New York**

WIC  Open Door Family Medical Group
Clinic Open Door Family Medical Group  ...............87, 91, 97, 100, 110, 111, 112

**Mid-Atlantic Region (DHHS Region III including New Jersey)**

**New Jersey**

WIC  North Hudson Community Action Corporation WIC Program
Clinic North Hudson Community Action Corporation  ........25-28, 87, 125, 129

**Pennsylvania**

WIC  Allegheny County Health Department WIC Program
Clinic Sto-Rox Neighborhood Health Center ......................87, 99, 111, 117, 133

**Pennsylvania**

WIC  United Neighborhood Facilities Health Care Corporation
Clinic Community Health Net  .................................87, 88, 111, 126
Mid-Atlantic Region (DHHS Region III including New Jersey)

Virginia
WIC Piedmont Health District WIC Program
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Washington, DC
WIC Cardozo WIC Program
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Southeast Region (DHHS Region IV)

Alabama
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Florida
WIC Indian River County Health Department
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Mississippi
WIC Mississippi Band of Choctaw Indians WIC Program
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North Carolina
WIC Henderson County WIC Program
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North Carolina
WIC Twin County Rural Health Center WIC Program
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South Carolina
WIC North Central Family Medical Center WIC Program
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Tennessee
WIC Claiborne County Health Department
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Indiana
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Michigan
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Louisiana
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Louisiana
WIC Outpatient Medical Center at Natchitoches WIC Program
Clinic Outpatient Medical Center at Natchitoches .......... 86, 100, 106, 113

New Mexico
WIC First Choice Community Health Care WIC Program
Clinic First Choice Community Health Care ................. 87, 106, 113, 116

Oklahoma
WIC Cherokee Nation WIC Program
Clinic W.W. Hastings Hospital ................................. 87, 108, 114

Oklahoma
WIC Chickasaw Nation
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Texas
WIC El Paso City-County Health Department
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<td>Siouxland WIC Clinic</td>
<td>Siouxland Community Health Center</td>
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<td>Kansas</td>
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<td>North Dakota</td>
<td>Fargo Family Health Care Center WIC Program</td>
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<td>North Dakota</td>
<td>Spirit Lake Tribe</td>
<td>Fort Totten IHS Clinic</td>
<td>86, 90</td>
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## Western Region (DHHS Regions IX and X)

### Arizona

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<tr>
<th>WIC</th>
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<tr>
<td>Marana Health Center</td>
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<td>[67-70, 86, 106]</td>
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### Arizona

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<td>Mariposa Community Health Center, Inc. WIC Program</td>
<td>Mariposa Community Health Center, Inc.</td>
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<td>[86, 115, 116, 128]</td>
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### California

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<th>WIC</th>
<th>Clinic</th>
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<td>Central Valley Indian Health</td>
<td>Central Valley Indian Health Center, Inc.</td>
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<td>[71-76, 86, 97]</td>
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### California

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<td>Community Medical Centers, Inc.</td>
<td>Community Medical Centers, Inc.</td>
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<td>[86, 89, 96, 99, 102, 105, 114, 128]</td>
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### California

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<td>Sonoma County Indian Health Project, Inc.</td>
<td>Sonoma County Indian Health Project, Inc.</td>
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### California

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<th>WIC</th>
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<td>United Health Centers of the San Joaquin Valley, Inc.</td>
<td>United Health Centers of the San Joaquin Valley, Inc.</td>
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### Idaho

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<td>Fort Hall Indian Health Center</td>
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<td>[86, 93, 105]</td>
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### Oregon

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<th>WIC</th>
<th>Clinic</th>
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<tr>
<td>Confederated Tribes of Warm Springs Indian Reservation</td>
<td>The I.H.S. Warm Springs Service Unit</td>
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<td>[87, 94, 110, 118]</td>
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### Washington

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<th>WIC</th>
<th>Clinic</th>
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<td>Columbia Basin Health Association</td>
<td>Columbia Basin Health Association</td>
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### Washington

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<th>WIC</th>
<th>Clinic</th>
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<tr>
<td>Yakima Valley Farm Workers Clinic</td>
<td>Yakima Valley Farm Workers Clinic</td>
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<td>[77-81, 87]</td>
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Health Centers and Services

**Model Site**
This indicates that the site you're reading about is one of 12 models of coordination featured at length in Chapter Three.

**CHC**
This indicates that the site is a federally funded community health center that provides primary health care services in medically under-served areas.

**MHC**
This indicates that the site is a federally funded community health center that is focused on serving the primary health care needs of migrant farm workers and their families.

**IHS-THS**
This indicates that the site is funded through the Federal Indian Health Service. Some of these sites are tribally operated and are referred to as “tribal health systems.”

**WIC**
This indicates that the site is a WIC local agency, a WIC program operated by an Indian Tribal Organization (ITO), or a site that coordinates services with an area WIC program. WIC is the federally funded Special Supplemental Nutrition Program for Women, Infants, and Children.

Coordination Efforts

**Admin.**
This indicates coordination efforts between health centers and WIC programs that take place at the policy and administrative level (like jointly funding staff or staff training).

**Outreach**
This indicates coordination activities between health centers and WIC programs that take place at the community outreach level (like marketing or the use of volunteers).

**Clinical**
This indicates coordination initiatives between health centers and WIC programs that take place at the clinical level (such as coordinated appointment scheduling or common protocols).

Site Settings

**Rural**
This indicates that the site serves a population living mostly or entirely in a rural area.

**Mixed**
This indicates that the site serves populations living in a combination of rural and urban settings.

**Urban**
This indicates that the site serves a population living in or near a major metropolitan area.
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tbody>
<tr>
<td>AI/AN</td>
<td>American Indians/Alaskan Natives</td>
</tr>
<tr>
<td>BPHC</td>
<td>Bureau of Primary Health Care</td>
</tr>
<tr>
<td>CAP</td>
<td>Community Action Program</td>
</tr>
<tr>
<td>CHC</td>
<td>Community Health Center</td>
</tr>
<tr>
<td>C/MHC</td>
<td>Community and Migrant Health Center</td>
</tr>
<tr>
<td>EPSDT</td>
<td>Early Periodic Screening Diagnosis and Treatment</td>
</tr>
<tr>
<td>FNS</td>
<td>Food and Nutrition Service</td>
</tr>
<tr>
<td>FQHC</td>
<td>Federally Qualified Health Center</td>
</tr>
<tr>
<td>FTE</td>
<td>Full-Time Equivalent</td>
</tr>
<tr>
<td>HRSA</td>
<td>Health Resources and Services Administration</td>
</tr>
<tr>
<td>HIV</td>
<td>Human Immunodeficiency Virus</td>
</tr>
<tr>
<td>IHS</td>
<td>Indian Health Service</td>
</tr>
<tr>
<td>ITO</td>
<td>Indian Tribal Organization</td>
</tr>
<tr>
<td>MCH</td>
<td>Maternal and Child Health</td>
</tr>
<tr>
<td>MHC</td>
<td>Migrant Health Center</td>
</tr>
<tr>
<td>MOA</td>
<td>Memorandum of Agreement</td>
</tr>
<tr>
<td>MOU</td>
<td>Memorandum of Understanding</td>
</tr>
<tr>
<td>NAWD</td>
<td>National Association of WIC Directors</td>
</tr>
<tr>
<td>OSHA</td>
<td>Occupational Safety and Health Administration</td>
</tr>
<tr>
<td>RD</td>
<td>Registered Dietitian</td>
</tr>
<tr>
<td>RFP</td>
<td>Request for Proposals</td>
</tr>
<tr>
<td>STD</td>
<td>Sexually Transmitted Disease</td>
</tr>
<tr>
<td>THS</td>
<td>Tribal Health Systems</td>
</tr>
<tr>
<td>USDA</td>
<td>U.S. Department of Agriculture</td>
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<tr>
<td>WIC</td>
<td>Special Supplemental Nutrition Program for Women, Infants, and Children</td>
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