RECERTIFICATIONS AS PERIODIC REPORT FOR SOME HOUSEHOLDS
ADJUSTMENT REQUEST

1. Adjustment serial number: COV-187

2. Type of request: Extension


4. State: District of Columbia

5. Region: Mid-Atlantic

6. Regulatory requirements:
   Supplemental Nutrition Assistance (SNAP) regulations at 7 CFR § 273.14(b)(2) require that State agencies develop an application to be used by households when applying for recertification.

   Regulations at 7 CFR § 273.14(b)(3) require that State agencies interview households as part of the recertification process.

   Regulations at 7 CFR § 273.14(b)(4) require State agencies to verify household circumstances as part of the recertification process

7. Description of alternative procedures:
The District of Columbia (District) Department of Human Services (DHS) will require households normally due to complete a recertification in the month of October to follow periodic report procedures in lieu of recertification procedures to establish a new certification period. Households will be certified for an additional 6 months upon completion of the periodic report with their recertifications. This adjustment will not be applied to households who had their recertifications extended by 6 months in April 2020 under the District’s COV-001 adjustment. These households will be required to complete a recertification.

DHS will review each periodic report and contact the household under the following circumstances:
   • Information reported on the periodic report is unclear, incomplete, or inconsistent
   • A data match from a third-party data source conflicts with information reported by the household

DHS will verify changes in household circumstances, including changes in income. If the household reports no changes and has no unclear or questionable circumstances, DHS will not pursue additional verifications.
8. **Justification for request:**

Pursuant to section 2302(a)(2) of the Families First Coronavirus Response Act of 2020 (Pub. L. No. 116-127), the Secretary of Agriculture is provided authority to adjust the application and reporting requirements under the Food and Nutrition Act of 2008, as amended, to be consistent with what is practicable under actual conditions in areas affected by the COVID-19 Public Health Emergency. In the District, the Mayor of the District of Columbia declared a Public Emergency and a Public Health Emergency as a result of the COVID-19 through Mayor's Orders 2020-045 and 2020-046, dated March 11, 2020, respectively, and subsequent Orders extending those declarations, which are currently extended through October 9, 2020.

DHS anticipates a 139% increase in the number of recertifications in the month of October compared with October 2019. Along with the increases in other certification actions, DHS is expecting a 105% - 129% staffing shortfall without any additional adjustments leading to a 39,941 – 47,921 backlog of certification actions. Based on processing data, caseworkers take, on average, 25 minutes to complete a periodic report as compared to 50 – 70 minutes to complete a recertification. With the adjustments, DHS will reduce the number of recertifications due in October from 8,677 to 4,018 while still performing a certification action to verify income and other eligibility factors required at periodic report. As it takes less time to complete a periodic report, DHS anticipates a reduction in the workload allowing DHS caseworkers to complete more certifications actions to reduce the overall expected backlog to 12,730 – 22,355.

9. **Anticipate impact on households and State agency operations:**

DHS anticipates this adjustment will make the recertification process more efficient for households by requiring them to follow periodic reporting procedures instead of recertification procedures while still ensuring households are certified for appropriate benefit levels.

DHS anticipates this adjustment will allow caseworkers to process more certification actions due in October. The adjustments help balance program access and integrity by ensuring income and other eligibility factors are verified prior to issuing continued benefits. Finally, this adjustment will help DHS’ caseload even out as a result of the Extending Certification Periods and Adjusting Periodic Reports Due (COV-001) adjustment that was applied to SNAP households between March and August 2020. Extending households certification periods that are normally due in months between October 2020 and February 2021, but still requiring a periodic report, will level out the monthly caseload over the next 12 months. Without the adjustments, DHS recertifications due in the months of October through February will be doubled every year. With the continued adjustments, DHS recertifications due each month will not be artificially inflated based on the 6-month extensions.

10. **Caseload information, including percent, characteristics, and quality control error rate for affected portion:**

The adjustment will affect households due for recertification in October 2020 that have not previously been extended in April 2020.
4,659 households that are normally due for recertification in October will be required to complete a periodic report.
  - 8,677 households are due for recertification in October
    - 4,018 of these households had their certification periods extended in April 2020 and will be required to complete a recertification in October
    - 4,659 remaining households will be required to complete period reports under this adjustment

DC’s Fiscal Year 2019 Quality Control Payment Error Rate is 15.74 percent

11. Anticipated implementation date and time period for which waiver is needed: DHS is requesting expedited approval of this request for the month of October 2020 contingent on both the public health emergency declaration by the Secretary of Health and Human Services under section 319 of the Public Health Service Act related to an outbreak of COVID-19 and the District’s Public Health Emergency Declaration remaining in effect.

12. State agency submitting waiver request and State contact person:

Anthea Seymour  
Administrator  
Economic Security Administration  
Department of Human Services  
District of Columbia Government  
64 New York Ave, NE, 6th Floor  
Washington, DC 20002  
(202) 698-3906  
Anthea.Seymour@dc.gov

15. Signature and title of requesting official:

________________________________________________________
Name: Anthea Seymour  
Title: Administrator, Economic Security Administration, Department of Human Services, District of Columbia Government  
Email for transmission of response: Anthea.seymour@dc.gov

13. Date of request:
   August 24, 2020
14. **State agency staff contact (name/email/telephone):**

Michael Ribar  
Deputy Administrator  
Division of Policy, Program Development Training and Quality Assurance  
Economic Security Administration  
Department of Human Services  
District of Columbia Government  
64 New York Ave, NE, 6th Floor  
Washington, DC 20002  
[Michael.Ribar@dc.gov](mailto:Michael.Ribar@dc.gov)
Evidence of Specific Operational Constraints

The U.S. Department of Agriculture (USDA) Food and Nutrition Service (FNS) is requiring the District of Columbia (District) Department of Human Services (DHS) to demonstrate need for flexibilities for the month of September through data meeting at least one of the following criteria. DHS data is provided below demonstrating need for continued flexibilities for the months of September and October for each of the following four criteria.

1. **50 percent increase in anticipated recertification applications for the month(s) requested, compared to the same month(s) last year;**
   a. DHS anticipates a 182 percent increase in recertification applications for the month of September compared to the same month last year
      i. In September 2019, there were 2,784 recertification applications
      ii. In September 2020, we expect 7,863 recertification applications
      iii. This represents a 182 percent increase
   b. DHS anticipates a 139 percent increase in recertification applications for the month of October compared to the same month last year
      i. In October 2019, there were 3,629 recertification applications
      ii. In October 2020, we expect 8,677 recertification applications
      iii. This represents a 139 percent increase

   For details, please see the *Number of Certification Actions Due/Expected* chart in the District’s SNAP COVID Adjustment Request and Transition Plan Summary

2. **50 percent increase in certification actions (such as recertifications or periodic reports), for the month(s) requested, compared to the same month(s) last year;**
   a. DHS anticipates an overall 117 percent increase in certification actions for the month of September compared to the same month last year
      i. In September 2019, there were 18,894 certification actions caseworkers completed
      ii. In September 2020, we expect 40,981 certification actions for caseworkers to complete
      iii. This represents a 117 percent increase
   b. DHS anticipates an overall 186 percent increase in certification actions for the month of October compared to the same month last year
      i. In October 2019, there were 23,315 certification actions caseworkers completed
      ii. In October 2020, we expect 66,692 certification actions for caseworkers to complete
      iii. This represents a 186 percent increase

   For details, please see the *Number of Certification Actions Due/Expected* chart in the District’s SNAP COVID Adjustment Request and Transition Plan Summary
Evidence of Specific Operational Constraints

3. 50 percent increase in new applications in the previous three months prior to the months(s) requested, compared to the same month(s) last year; or

Applications submitted in August (the month prior to September in which DHS is requesting an adjustment) will not be known until the end of August, therefore data on the number of new applications for the three months prior to the month requested is not yet available. DHS is asking FNS to accept data on the three months preceding the month prior to the month requested, which is reported below.

a. DHS has a **125** percent increase in applications in the previous three months preceding the month prior to the month requested compared to the same months last year.

<table>
<thead>
<tr>
<th>Month</th>
<th>2019</th>
<th>2020</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>August</td>
<td>3,525</td>
<td>TBD</td>
<td>TBD</td>
</tr>
<tr>
<td>July</td>
<td>3,135</td>
<td>6,621</td>
<td>111 percent</td>
</tr>
<tr>
<td>June</td>
<td>3,113</td>
<td>6,732</td>
<td>116 percent</td>
</tr>
<tr>
<td>May</td>
<td>3,321</td>
<td>8,196</td>
<td>147 percent</td>
</tr>
<tr>
<td>Total (-Aug)</td>
<td>9,569</td>
<td>21,549</td>
<td>125 percent</td>
</tr>
</tbody>
</table>

4. **20 percent loss in State SNAP workforce.**

a. DHS currently has a **32** percent loss in the District’s SNAP workforce.

i. DHS currently has 125 caseworkers available to process cases out of a total of 185 prior to March 2020.
State Agency and Region:
- **State Agency:** District of Columbia (District) Department of Human Services (DHS)
- **Region:** Mid-Atlantic Region

What Adjustment(s) is the State Requesting (e.g. core verification and interview adjustment)
- Reporting Requirements Adjustment (New; September – October)
- Recertification Requirements Adjustment (New; September – October)
- COV-090: Interview Adjustment (Extension; September – October)
- COV-187: Periodic Report Flexibility for Non-Extended Recertification Cases (Extension; October)

Demonstrated Need for Extension of the Adjustment

### Number of Certification Actions Due/Expected

<table>
<thead>
<tr>
<th>Certification Action</th>
<th>Without Adjustments</th>
<th>Comparison: 2019 vs 2020</th>
<th>With Adjustments</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Due</td>
<td>Expected</td>
<td>Due</td>
</tr>
<tr>
<td>SNAP Recertifications</td>
<td>7,863</td>
<td>5,740</td>
<td>8,677</td>
</tr>
<tr>
<td>SNAP Periodic Reports</td>
<td>5,176</td>
<td>3,778</td>
<td>20,234</td>
</tr>
<tr>
<td>SNAP Interim Contacts</td>
<td>1,176</td>
<td>858</td>
<td>1,250</td>
</tr>
<tr>
<td>TANF Recertifications</td>
<td>2,005</td>
<td>1,464</td>
<td>2,000</td>
</tr>
<tr>
<td>Returned Verifications</td>
<td>13,061</td>
<td>10,870</td>
<td>21,031</td>
</tr>
<tr>
<td>Changes*</td>
<td>1,800</td>
<td>1,800</td>
<td>3,600</td>
</tr>
<tr>
<td>Initial Apps (SNAP &amp; TANF)</td>
<td>8,100</td>
<td>8,100</td>
<td>8,100</td>
</tr>
<tr>
<td>Initial Apps (Medical)*</td>
<td>1,800</td>
<td>1,800</td>
<td>1,800</td>
</tr>
<tr>
<td>Total</td>
<td>40,981</td>
<td>34,410</td>
<td>66,692</td>
</tr>
</tbody>
</table>

* Estimated from June 2020 total initial SNAP and TANF apps from PathOS
1 Under DC’s COV-187 approved adjustment, all recerts extended in March 2020 by 6 months will complete their recert in September 2020
2 Under DC’s COV-187 approved adjustment, all recerts normally due in Sept have been converted to Periodic Reports (PRs) and extended 6-months; this number represents normal PRs due plus those converted
3 Under DC’s adjustment request, TANF cases will be treated the same as SNAP cases. TANF cases extended 6 months in March 2020 will be due to complete a recert in September; normal TANF customers due to recert in Sept 2020 will be extended 6 months (no PRs required for TANF)
4 Includes backlog of PRs, Verifications, and Changes from September 2020
5 Includes backlog of Changes from September 2020 and conversion of recerts not extended in April 2020 to PRs

### Staff Shortfall and Backlog September and October 2020

Accounts for all initial apps, returned verification, changes, and recerts, periodic reports (PRs), interim contacts (ICs) due/expected in Sept and Oct with staff overtime

**Shortfall and backlog are ranges:** # of cert actions expected (73% return rate) - # of cert actions due

<table>
<thead>
<tr>
<th></th>
<th>Without Adjustments</th>
<th>With Adjustments</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Sept</td>
<td>Oct</td>
</tr>
<tr>
<td>Staffing Shortfall %</td>
<td>39% - 57%</td>
<td>105% - 130%</td>
</tr>
<tr>
<td>Staffing Shortfall #</td>
<td>49 - 72</td>
<td>158 - 194</td>
</tr>
<tr>
<td>Initial Apps</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Recerts</td>
<td>0 - 1,503</td>
<td>5,780 - 8,204</td>
</tr>
<tr>
<td>Periodic Reports/ICs</td>
<td>7,743 - 10,234</td>
<td>18,477 - 21,484</td>
</tr>
<tr>
<td>Other</td>
<td>5,785 - 7,669</td>
<td>15,714 - 18,085</td>
</tr>
</tbody>
</table>

1 Considers DC’s COV-187 approved adjustment
2 Considers backlog from September 2020
3 Considers an additional 25 staff
How Does the State Plan to Transition to the New Normal

August – September 2020

*Increase Capacity & Monitoring*

As DHS is unable to hire additional staff due to District-wide budget restrictions, DHS is working to increase the number of caseworkers to process cases and is currently working on the following actions:

- DHS Call Center staff shift: The DHS Call Center switched to inquiry only in March 2020. As the DHS Call Center includes caseworkers, these staff will be moved from the Call Center to case processing full time. To avoid increased Call Center wait times, non-caseworkers will be shifted to the Call Center and current contract staff functions will expand (still limited to functions that do not require US Department of Agriculture (USDA) Food and Nutrition Services (FNS) approval).
- Train staff that have been shifted
  - New DHS Call Center staff will receive program, policy, system, and customer service training in order to perform DHS Call Center functions
- Acquire and provide necessary equipment to new DHS Call Center staff
- Explore the implementation of flexible schedules with extended hours to increase productivity for staff with children who will also be at home for virtual school
- DHS has authorized overtime for caseworkers to provide additional capacity
- DHS has setup daily and weekly monitor of case processing in order to make staffing adjustments

DHS anticipates that the above actions will reduce the estimated staffing shortfall in time for October certification actions but will likely not be enough to clear any backlogs on a consistent basis.

October

*Increase Capacity & Monitoring*

- DHS Call Center staff shift: 25 caseworkers from the DHS Call Center will switch to full-time case processing providing additional capacity
- DHS will continue to offer overtime to caseworkers, contingent on funding
- DHS will continue daily monitoring of case processing and will adjust staffing as necessary

November

At this time, DHS is unable to predict the actual conditions the District, DHS staff, and our customers will be facing beyond October. As a result, DHS cannot provide FNS a date when DHS will return to a “new normal” that does not require adjustments or waivers. DHS plans to closely monitor case processing and will adjust staffing and request modifications or extensions to any FNS approved adjustments and waivers with the goal of returning the certification process back to pre-COVID standards to the extent practicable under the actual conditions in the District.